

Agenda

Standards Oversight and Technology Committee

August 4, 2016 | 2:00-3:00 p.m. Eastern
Conference Call

Participant Dial-in: 1-855-331-9631
Conference ID: 50528514

Call to Order

Introductions and Chair's Remarks

NERC Antitrust Compliance Guidelines

Agenda Items

- 1. Minutes* — Approve**
 - a. May 4, 2016 Meeting
- 2. NERC and ERO Enterprise IT Projects Update* — Review**
- 3. Reliability Standards Quarterly Status Report* — Review**
- 4. Adjournment**

*Background materials included.

Antitrust Compliance Guidelines

I. General

It is NERC's policy and practice to obey the antitrust laws and to avoid all conduct that unreasonably restrains competition. This policy requires the avoidance of any conduct that violates, or that might appear to violate, the antitrust laws. Among other things, the antitrust laws forbid any agreement between or among competitors regarding prices, availability of service, product design, terms of sale, division of markets, allocation of customers or any other activity that unreasonably restrains competition.

It is the responsibility of every NERC participant and employee who may in any way affect NERC's compliance with the antitrust laws to carry out this commitment.

Antitrust laws are complex and subject to court interpretation that can vary over time and from one court to another. The purpose of these guidelines is to alert NERC participants and employees to potential antitrust problems and to set forth policies to be followed with respect to activities that may involve antitrust considerations. In some instances, the NERC policy contained in these guidelines is stricter than the applicable antitrust laws. Any NERC participant or employee who is uncertain about the legal ramifications of a particular course of conduct or who has doubts or concerns about whether NERC's antitrust compliance policy is implicated in any situation should consult NERC's General Counsel immediately.

II. Prohibited Activities

Participants in NERC activities (including those of its committees and subgroups) should refrain from the following when acting in their capacity as participants in NERC activities (e.g., at NERC meetings, conference calls and in informal discussions):

- Discussions involving pricing information, especially margin (profit) and internal cost information and participants' expectations as to their future prices or internal costs.
- Discussions of a participant's marketing strategies.
- Discussions regarding how customers and geographical areas are to be divided among competitors.
- Discussions concerning the exclusion of competitors from markets.
- Discussions concerning boycotting or group refusals to deal with competitors, vendors or suppliers.

- Any other matters that do not clearly fall within these guidelines should be reviewed with NERC's General Counsel before being discussed.

III. Activities That Are Permitted

From time to time decisions or actions of NERC (including those of its committees and subgroups) may have a negative impact on particular entities and thus in that sense adversely impact competition. Decisions and actions by NERC (including its committees and subgroups) should only be undertaken for the purpose of promoting and maintaining the reliability and adequacy of the bulk power system. If you do not have a legitimate purpose consistent with this objective for discussing a matter, please refrain from discussing the matter during NERC meetings and in other NERC-related communications.

You should also ensure that NERC procedures, including those set forth in NERC's Certificate of Incorporation, Bylaws, and Rules of Procedure are followed in conducting NERC business.

In addition, all discussions in NERC meetings and other NERC-related communications should be within the scope of the mandate for or assignment to the particular NERC committee or subgroup, as well as within the scope of the published agenda for the meeting.

No decisions should be made nor any actions taken in NERC activities for the purpose of giving an industry participant or group of participants a competitive advantage over other participants. In particular, decisions with respect to setting, revising, or assessing compliance with NERC reliability standards should not be influenced by anti-competitive motivations.

Subject to the foregoing restrictions, participants in NERC activities may discuss:

- Reliability matters relating to the bulk power system, including operation and planning matters such as establishing or revising reliability standards, special operating procedures, operating transfer capabilities, and plans for new facilities.
- Matters relating to the impact of reliability standards for the bulk power system on electricity markets, and the impact of electricity market operations on the reliability of the bulk power system.
- Proposed filings or other communications with state or federal regulatory authorities or other governmental entities.
- Matters relating to the internal governance, management and operation of NERC, such as nominations for vacant committee positions, budgeting and assessments, and employment matters; and procedural matters such as planning and scheduling meetings.

DRAFT Minutes

Standards Oversight and Technology Committee

May 4, 2016 | 8:30–9:30 a.m. Central

The Westin Chicago River North
320 N Dearborn Street
Chicago, IL 60654

Mr. Kenneth G. Peterson, Chair, called to order a duly noticed meeting of the Standards Oversight and Technology Committee (the “Committee”) of the Board of Trustees (“Board”) of the North American Electric Reliability Corporation (“NERC”) on May 4, 2016, at 8:30 a.m. Central, and a quorum was declared present. The agenda is attached as **Exhibit A**.

Present at the meeting were:

Members:

Kenneth G. Peterson, Chair
Paul F. Barber
Kenneth W. DeFontes, Jr.
Frederick W. Gorbet
David Goulding
George Hawkins

Board Members:

Gerald W. Cauley, President and Chief Executive Officer
Robert G. Clarke
Jan Schori
Roy Thilly

NERC Staff:

Charles A. Berardesco, Senior Vice President, General Counsel, and Corporate Secretary
Tina Buzzard, Associate Director
Robert Goldfin, Associate Counsel
Howard Gugel, Director of Standards
Stan Hoptroff, Vice President and Chief Technology Officer
Mark Lauby, Senior Vice President and Chief Reliability Officer
Michael Walker, Senior Vice President, Chief Financial and Administrative Officer, and Treasurer

NERC Antitrust Compliance Guidelines

Mr. Peterson directed the participants’ attention to the NERC Antitrust Compliance Guidelines included with the agenda materials, and stated that any additional questions regarding these guidelines should be directed to Mr. Berardesco.

Minutes

Upon motion duly made and seconded, the Committee approved the minutes of the February 2, 2016, meeting as presented at the meeting.

Major IT Initiatives for 2017 and Preliminary Budget

Mr. Hoptroff summarized the major Information Technology (IT) initiatives planned for 2017, referencing the detailed materials that had been included in the advance agenda package. He discussed projects completed in 2016, projects carried over into 2017, and key projects focused on data security. He also presented the preliminary 2017 IT budget.

NERC and ERO Enterprise IT Projects Update

Mr. Hoptroff provided an update on NERC and ERO Enterprise IT projects, referencing the detailed materials that had been included in the advance agenda package. He reported several projects were completed since the February 2016 conference call, and presented IT projects currently underway. He noted that in 2017 IT will place significant emphasis on evaluating and developing a business case for enhancement or replacement of existing ERO Enterprise Compliance Monitoring and Enforcement Program (CMEP) tools, enhancing analytical capabilities for authorized users and capturing NERC business processes.

The Committee discussed investigating a new CMEP tool, and whether to pursue one common data portal for the ERO Enterprise or multiple portals for the various Regional Entities. Mr. Hoptroff proposed that IT solutions should be inclined towards consistency throughout the ERO Enterprise. Mr. Cauley noted that changes in processes should be done methodically, and requested further input from the Regional Entities.

Mr. Hoptroff discussed the 2017 IT budget in regard to the ERO Enterprise, focusing on four categories: (1) ERO Enterprise Infrastructure and Support, (2) ERO Enterprise New Functionality, (3) NERC Infrastructure and Support, and (4) NERC New Functionality. In response to stakeholder comments regarding registered entity interfaces with the ERO Enterprise, Mr. Hoptroff acknowledged they could be enhanced and that effort will likely become a future focus area.

Registered Ballot Body Annual Self-Selection Process

Mr. Gugel reviewed Section 305 of the NERC Rules of Procedure which sets forth the rules pertaining to the composition of, and eligibility to participate in, the Registered Ballot Body (RBB). He detailed the steps for entities to become members of the RBB, and explained that certain vendors were also eligible to join the RBB if they can prove that they provide products related to the BPS to relevant RBB members.

Mr. Gugel summarized NERC Rules of Procedure Appendix 3D, which requires all RBB members to annually self-select to belong to one of the RBB Segments. He stated that NERC staff expects to initiate an enhanced approach to identifying and certifying self-selected RBB members, and that the initial notification of this annual self-selection will be distributed in May 2016. He also noted that if an entity fails to submit the annual self-selection, they could be suspended from the ballot pools.

Reliability Standards Quarterly Status Report

Mr. Gugel presented the Reliability Standards Quarterly Status Report, referencing the detailed materials that had been included in the advance agenda package. He reported on: (i) the status of the 2016-2018 Reliability Standards Development Plan; (ii) the forecast of the Reliability Standards anticipated for completion through November 2016; (iii) the status of the Paragraph 81 and Independent Expert Review Panel's recommendations for standard requirement retirement; (iv) the progress of outstanding FERC

directives and guidance; and (v) a report of the Standards Committee's key activities and progress from first quarter.

Upon request by Mr. Peterson, Mr. Murphy provided an update on the metric the Standards Committee would use to review Reliability Standards, as discussed in the February 2016 conference call. Mr. Murphy detailed the proposed grading system and periodic review for new Reliability Standards, and invited stakeholders to participate in each step of the process.

Adjournment

There being no further business, and upon motion duly made and seconded, the meeting was adjourned.

Submitted by,



Charles A. Berardesco
Corporate Secretary

NERC and ERO Enterprise IT Projects Update

Action

Information

Background

At the May 2016 SOTC open meeting, Information Technology (IT) provided an update on projects currently planned or underway in alignment with the ERO Enterprise IT roadmap. The update focused on the following four strategic initiatives:

- Collaboration and Information-Sharing
- Data and Analytics
- Entity Information and Communication
- Standards and Compliance

Furthermore, IT provided an update on 2016 IT investments and an overview of 2017-2018 planned IT Investments.

Since the open meeting in May, two ERO Enterprise projects have been successfully completed: (i) the Misoperations Information Data Analysis System (MIDAS); and (ii) a new version of The Events Analysis and Management System (TEAMS). The MIDAS and TEAMS applications were designed and configured on the ERO's application platform, allowing IT to take advantage of the platform's ease of configuration, data sharing, and integration capabilities.

Projects currently underway include the replacement of legacy applications known as User Management Program (commonly known as UMP), MyAccount, and Application broker. Replacements of these legacy applications will all be designed, configured, and implemented on our application platform, further consolidating and streamlining the number of disparate business applications resulting in a reduction of the support burden and providing additional enhancements to the ERO Enterprise.

In addition, Enterprise Reporting--GADS (ER GADS) will be designed and implemented using commercially available technology solutions, making the data available to authorized users via common analytical tools and, when combined with Enterprise Reporting (ER) Phase 1, will form the basis for the creation of a data warehouse for the ERO Enterprise.

GADS Wind Turbine Generation will also be configured on the ERO's application platform and will be very similar in design to the MIDAS and TEAMS applications.

Investigation of a new Compliance Monitoring and Enforcement Process (CMEP) tool continues. The Technology Leadership Team (TLT) is focusing on ensuring that the appropriate value for such an investment exists to merit implementation of a common tool. Potential implementation strategies, ranging from incremental updates to a common system across the ERO, are being considered. Potential investments in this area will be analyzed through the

review of a detailed business case by the newly formed CMEP Technology Program Executive Committee. Committee members include Lane Lanford (Texas RE), Tim Gallagher (ReliabilityFirst), Ed Schwerdt (NPCC), Gerry Cauley (NERC), and Stan Hoptruff (NERC). An ERO-wide steering committee, which will be chaired by Dan Skaar (MRO), has been formed and the ERO TLT approved the CMEP Technology Program Charter. IT program leaders from the ERO have begun to explore software offerings to learn more about concepts and capabilities available in the market.

The network segmentation project for the E-ISAC has been completed and portal enhancements are under development. Cybersecurity Risk Information Sharing Program (CRISP) data analytics options are being analyzed and evaluated for use by the E-ISAC and CRISP participants.

In addition to significant focus on the ERO Enterprise, NERC has begun implementation of a Document Management system for NERC leveraging SharePoint 2013 as the foundational platform. The implementation of the Document Management Program is well underway with the launch of the IT, Finance and Accounting, and Human Resources pilots. Additional departments are planned to come online in 2016 and 2017. NERC IT has also begun the implementation of a new audio visual solution for our Atlanta and Washington, D.C. offices.

In 2017 and the coming years, IT will place significant emphasis on NERC's public-facing website, ERO entity registration, ERO CMEP, and enhancements of the ERO's analytical capabilities for authorized users.

Reliability Standards Quarterly Status Report

Action

Information

Background

Attached is the Reliability Standards Quarterly Status Report. Highlights include:

- **2016-2018 Reliability Standards Development Plan (RSDP) Progress**
 - Provides the status and progress made by NERC staff, the Project Management and Oversight Subcommittee of the Standards Committee, and standard drafting teams. Standard development and project scheduling coordination are reviewed and compared to what was anticipated in the 2016-2018 RSDP activities.
- **Standards Development Forecast**
 - Forecasts the NERC Reliability Standards anticipated for completion and submission to the NERC Board of Trustees (Board) for adoption through May 2017.
- **Paragraph 81 and Independent Experts Review Panel Update**
 - Updates the status of the Paragraph 81 and Independent Expert Review Panel's recommendations for standard requirement retirement and the total number of resolutions made to address these recommendations.
- **Regulatory Directives Update**
 - Progress reviewed on addressing outstanding FERC directives and guidance.
- **Standards Committee (SC) Report**
 - SC overview of key activities and progress from the previous quarter, including the continued activity and progress of the SC subcommittees.

NERC

NORTH AMERICAN ELECTRIC
RELIABILITY CORPORATION

Agenda Item 3
Attachment 1
Standards Oversight and
Technology Committee Meeting
August 4, 2016

Reliability Standards

Standards Oversight and Technology Quarterly
Report

August 4, 2016

RELIABILITY | ACCOUNTABILITY



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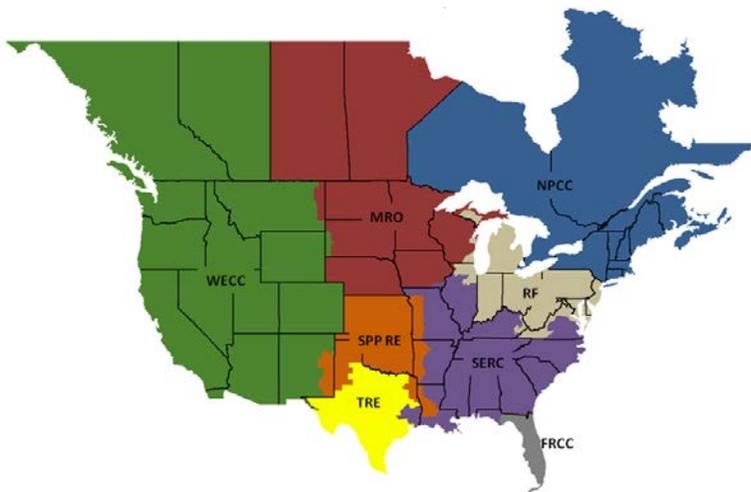
Table of Contents

Preface.....	iii
2016-2018 Reliability Standards Development Plan Progress	1
Standards Development Forecast (Continent-wide).....	2
Board Forecast for Standard Projects in Active Development	2
August 2016	2
November 2016.....	2
February 2017	2
May 2017.....	2
Projects with Regulatory Deadlines	2
Paragraph 81 and Independent Experts Review Panel Update	3
Progress to Date	3
Background	3
Regulatory Directives Update.....	4
Directives Filed in 2016.....	4
Directives Issued in 2016	4
Summary of Total Directives.....	4
Trend in Number of Requirements	4
Standards Committee Report.....	7

Preface

The North American Electric Reliability Corporation (NERC) is a not-for-profit international regulatory authority whose mission is to ensure the reliability of the bulk power system (BPS) in North America. NERC develops and enforces Reliability Standards; annually assesses seasonal and long-term reliability; monitors the BPS through system awareness; and educates, trains, and certifies industry personnel. NERC’s area of responsibility spans the continental United States, Canada, and the northern portion of Baja California, Mexico. NERC is the electric reliability organization (ERO) for North America, subject to oversight by the Federal Energy Regulatory Commission (FERC) and governmental authorities in Canada. NERC’s jurisdiction includes users, owners, and operators of the BPS, which serves more than 334 million people.

The North American BPS is divided into the eight Regional Entity (RE) boundaries, as shown in the map and corresponding table below.



FRCC	Florida Reliability Coordinating Council
MRO	Midwest Reliability Organization
NPCC	Northeast Power Coordinating Council
RF	Reliability First
SERC	SERC Reliability Corporation
SPP-RE	Southwest Power Pool Regional Entity
TRE	Texas Reliability Entity
WECC	Western Electricity Coordinating Council

2016-2018 Reliability Standards Development Plan Progress

The [2016-2018 Reliability Standards Development Plan \(RSDP\)](#), developed by NERC staff in conjunction with members of the Standards Committee (SC), is a continuation of the approach set forth in prior RSDPs. It outlines a plan to complete the majority of the work necessary to bring the NERC Reliability Standards to “steady-state” by addressing FERC directives, Paragraph 81 (P81), and the Independent Experts Review Panel (IERP) recommendations for retirement and quality improvement, and considering other initiatives such as results-based standards. This RSDP was adopted by the NERC Board of Trustees (Board) at its November 2015 meeting and was filed with FERC on December 30, 2015.

NERC staff, the Project Management and Oversight Subcommittee of the SC, and standards development teams have worked closely to spread the project completion dates and presentations to the NERC Board evenly throughout the year. As project timelines shift due to complexities or issues that need to be addressed in order to achieve consensus, every effort is being made to move some projects forward as others that need additional time are shifted further back in the year. Industry support in maintaining the target delivery dates is critical, and industry’s efforts to have open discussions to resolve issues is appreciated.

Standards Development Forecast (Continent-wide)

Board Forecast for Standard Projects in Active Development

August 2016

- Project 2007-06.2: Phase 2 of System Protection Coordination (PER-006-1; Retirement of PRC-001)
- Project 2015-07: Internal Communications Capabilities (COM-001)

November 2016

- Project 2010-14.2.2: BARC (BAL-004)
- Project 2015-08: Emergency Operations (EOP-005, EOP-006, EOP-008)

February 2017

- Project 2015-08: Emergency Operations (EOP-004)
- Project 2016-01: Modifications to TOP and IRO Standards (TOP-001, IRO-002)
- Project 2016-02: Modifications to CIP Standards (Revisions to Definition of “Low Impact External Routable Connectivity”)

May 2017

- None

Projects with Regulatory Deadlines

Table 1, below, lists the current projects with regulatory deadlines.

Table 1: Projects with Regulatory Deadlines	
Project	Regulatory Deadline
Project 2016-02 Modifications to CIP Standards (Revisions to Definition of “Low Impact External Routable Connectivity”)	3/31/2017
Project 2016-01 Modifications to TOP and IRO Standards	7/27/2017

Paragraph 81 and Independent Experts Review Panel Update

Progress to Date

Table 2, below, provides a summary of the progress that has been made in addressing the P81 Phase 2 concerns and the Independent Experts Review Panel (IERP) recommendations for retirement. A spreadsheet outlining the specific requirements that are the subject of the P81 revision or the IERP recommendations, the projects that addressed them, and the resolutions of those projects have been posted to the standards page on the [NERC website](#).

Background

On November 21, 2013, FERC issued Order No. 788 approving the requirements proposed for retirement under Phase 1 of the P81 project. At the conclusion of Phase 1, 217 requirements remained for consideration in Phase 2 of the project. In addition, the IERP recommended a total of 257 requirements for retirement. Some requirements were included in both sets of recommendations, and eliminating these duplications resulted in a total of 281 requirements proposed for retirement. Of these, all except eight candidates have either been addressed or are in the process of being addressed in either a current project or five-year review.

Table 2: Progress Addressing P81 and IERP Recommendations for Retirement		
	Current Status	P81 and IERP Recommendations for Retirement
Total*		281
Addressed	238	
In current projects	35	
Not assigned	8	
*Unique requirements		

There are three possible ways in which the requirements proposed for retirement (above) may have been addressed: 1) the standard drafting teams may have retired the requirement in its entirety; 2) the requirement may have been modified; or 3) the requirement may have been retained in its entirety. The analysis is qualitative and was conducted with a conservative approach; thus a categorization of “modified” indicates that a portion, but not all, of the requirement, sub-requirement or part was retired. If any action in the original requirement was retained, the requirement received a categorization of “modified.” Table 3 provides a summary of the 238 requirements that have been addressed to date:

Table 3: Resolutions for P81 and IERP Recommendations for Retirement		
Resolution	Number	Percent
Retired ¹	110	46%
Modified	103	43%
Retained	25	11%
Total	238	

¹Twelve of these were retired in the P81 Phase 1, but were included on the list as they were recommended for retirement by the Independent Expert Review Panel.

Regulatory Directives Update

Directives Filed in 2016

The directives resolved by Reliability Standards that were filed with FERC in 2016 were:

- Q1
 - Project 2010-14: Balancing Authority Reliability-based Controls (5 directives)
- Q2
 - Project 2010-14.2.1: Phase 2 – Balancing Authority Reliability-based Controls (6 directives)
 - Project 2009-02: Reliability Monitoring and Analysis Capabilities (3 directives)

Directives Issued in 2016

The directives related to Reliability Standards that were issued by FERC in 2016 were:

- Q1
 - Order No. 822 pertaining to CIP (4 directives)
- Q2
 - None

Summary of Total Directives

As of June 30, 2016, there were 19 standards-related directives, including FERC guidances, to be resolved. Table 4 below illustrates the progress to address FERC directives issued prior to 2013, post-2012, and in total. It does not include non-standards related directives.

Table 4: Summary of Total Directives			
	Pre-2013 Directives*	Post 2012 Directives*	Total
Issued prior to year-end 2012	191		
Issued since year-end 2012		62	
Resolved as of June 30, 2015	184	50	
Remaining	7	12	19

*Does not include directives for other NERC departments

Trend in Number of Requirements

As the NERC Reliability Standards become steady-state, the total number of requirements subject to enforcement should reduce. To measure the accuracy of NERC’s expectation, NERC staff used the *US Enforcement Status/Functional Applicability spreadsheet*² to analyze the trend in the total number of Board-approved requirements at the end of each year since standards became enforceable in the United States in 2007.

²Available from the Standards section of the NERC website: <http://www.nerc.com/pa/Stand/Pages/default.aspx>.

The below chart (Chart 1: Trend for Number of Requirements) is based on each requirement’s U.S. enforcement date in the *US Enforcement Status/Functional Applicability spreadsheet*. For comparison, this chart has been updated with information contained in the spreadsheet as of December 31, 2015. This chart updates the projection for 1) pending continent-wide retirements and 2) the number of regional reliability standards. The variances within continent-wide standards were removed from the regional reliability standards line.

The line indicating the number of retirements using the November 2014 data shows a downward slope in 2014-2015. This downward trend was anticipated as pending projects were filed. The line indicating the number of requirements using the December 2015 data shows the downward trend in 2016-2018 to more accurately reflect the anticipated enforcement dates. Table 5 below provides the list of projects pending regulatory approval. Overall, the total pending projects reflect a potential reduction of 101 requirements.

The chart below also includes the projected number of requirements at the end of each of the data lines. In November 2014, the number of enforceable requirements, once all projects were implemented, was anticipated to be 422. At this time, the projection is 403 requirements.

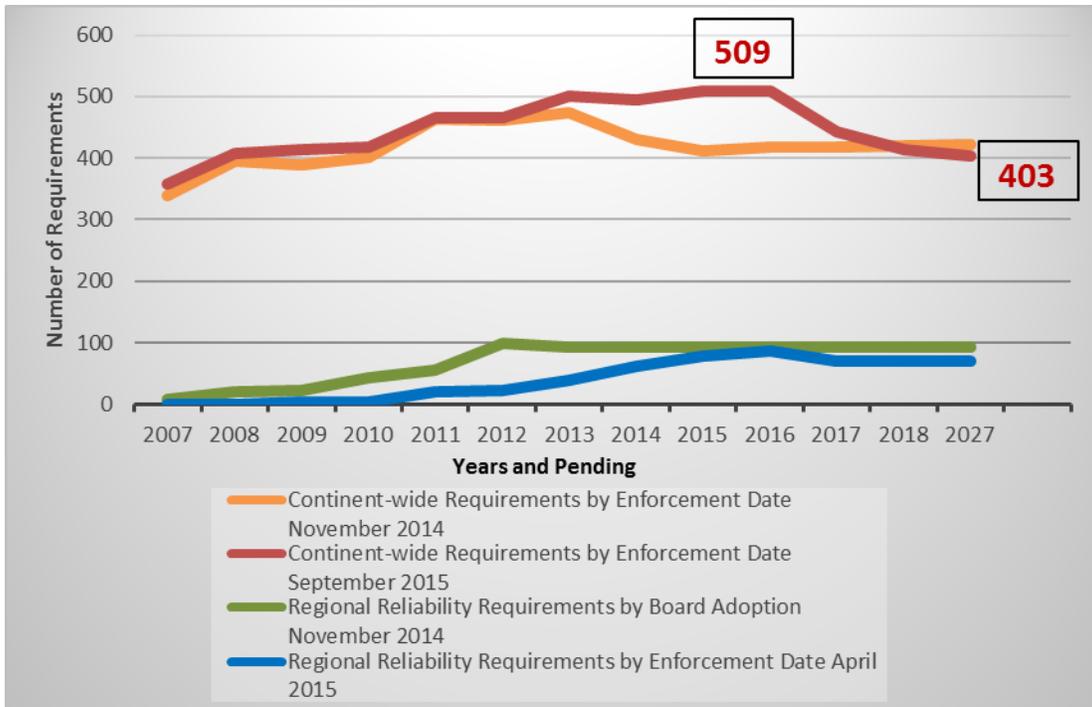


Chart 1: Trend for Number of Requirements

Table 5: Projection of Projects Pending Regulatory Approval

Project	Title	Board Adoption	Filing Date	Projected FERC Approval Year	Projected Enforcement Year	Net Requirements
2010-14.1	Phase 1 of Balancing Authority Reliability-based Controls: Reserves	11/05/2015	1/29/2016	2017	2017	-5
2012-05	ATC Revisions(MOD A)	2/6/2014	2/10/2014	2016	2017	-50
2013-03	Geomagnetic Disturbance Mitigation	12/17/2014	1/21/2015	2016	2017	+7
2010-14.2.1	Phase 2.1 of Balancing Authority Reliability-based Controls	2/11/2016	4/20/2016	2016/2017	2017/2018	-15
2009-02	Reliability Monitoring and Analysis Capabilities	5/5/2016	5/26/2016	2017	2018/2019	7

Standards Committee Report

Background

This report highlights some of the key activities of the Standards Committee (SC) during the second quarter of 2016.

2017-2019 Reliability Standards Development Plan

The SC and NERC Staff worked together to develop a draft 2017-2019 Reliability Standards Development Plan (RSDP), which was endorsed for posting for stakeholder comment by the SC on June 8, 2016. The draft RSDP recognizes the diligent work of the last few years to bring the body of NERC Reliability Standards to the initial stage of steady state, while transitioning to focus on Enhanced Periodic Reviews, FERC directives, emerging risks, and the standards grading initiative. The 2017-2019 RSDP contemplates that the work of the Integration of Variable Generation and Essential Reliability Services Task Forces may result in one or more Standard Authorization Requests and subsequent standard projects.

A stakeholder comment period was conducted from June 20 – July 19, 2016, and on June 29, 2016, the draft RSDP was also presented to the Reliability Issues Steering Committee (RISC). Based on the feedback of stakeholders and RISC, the RSDP will be finalized for SC endorsement on September 14, 2016, and, thereafter, forwarded to the Board for consideration at their November 2016 meeting.

Standards Metric/Grading

The initiative of the grading of Reliability Standards began shortly after the May 2016 Board meeting. The initial grading of Reliability Standards by the Standing Team³ was completed on June 22, 2016, followed by a stakeholder comment period. The Standing Team will consider stakeholder feedback in August 2016, and finalize their grades, so the grades can be added to the RSDP and forwarded to the Board for consideration at their November 2016 meeting.

Project Tracking Spreadsheet

The Project Management and Oversight Subcommittee and NERC Staff have developed substantial upgrades to the Project Tracking Spreadsheet to be more user-friendly. The improved spreadsheet was made available for stakeholder use both on the NERC website and included in the weekly NERC Standards and Compliance Bulletin in July 2016.

³ The Standing Team includes the Chairs of the Operating Committee and Planning Committee (or their delegate) and a representative from NERC and the Regions. Standing Team meetings are facilitated by the Chair of the Standards Committee.